

CURRICULUM VITAE ROB BOUDEWIJN



Name Robert Boudewijn
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Marital status Married, two children: Vasco and Aimée
Date of birth 15-01-1965
Email info@robboudewijn.eu
Site www.europa-instituut.nl

Personal profile

Ambitious and innovative manager/trainer/consultant/researcher/projectleader/fundraiser, who can perform well at an individual level and who is also an excellent team player. Dynamic programme manager and inspiring projectleader, focusing on the realisation of goals, with a sound sense of the political playing field. Accomplished networker, with a sharp eye for new opportunities, and a good sense of humour. Helicopter view, analytical and hands-on mentality when necessary.

Working experience

04/2010- Director Ecorys Academy, www.ecorysacademy.com

2009-04/2010 Program Director International MBA, Nyenrode Business University
Senior Lecturer European & International Affairs/Program Manager Executive Education, Strategy Center, Nyenrode Business University

- Development EU curricula for the different MBA's and Degree programmes
- Lecturer European Affairs in MBA programmes
- Management of EU department, coaching medior and junior colleagues
- Director of the European Business Institute (a.i.)
- Project leader training Strategy and Sustainability (3 trainings of 3 days per year)
- Marketing and fundraising for several initiatives (education and research)
- Initiator of "Being Effective in Europe" training, the first pre-MBA programme in Europe that combines European Studies, Strategic Management, Political- and Government Sciences and personal skills trainings (7 modules in 1 year), see:
 - www.nyenrode.nl/eu and:
 - <http://www.nyenrode.nl/facultyandresearch/strategy/eu/Pages/Education.aspx>

10/2008- Founder of the foundation: www.europa-instituut.nl (www.european-institute.eu)
Networking organisation that brings together relevant experts from all over Europe for training, consultancy, capacity building and research projects (f.e. Research project for ELIAMIEP Greece about the European Neighbourhood Policy, Development EU curriculum Amsterdam University College, Strategic Advice

European Parliament for the 2009 elections, organisation of EP Parliament elections debate at the Balie, 25 May 2009, live on BNR Newsradio. A summary can be found at: [http://www.bnr.nl/static/jsp/play.jsp?datum=01/06/2009&tijd=17:06:00&lengt > e=15&titel=Titel](http://www.bnr.nl/static/jsp/play.jsp?datum=01/06/2009&tijd=17:06:00&lengt> e=15&titel=Titel)

EU consultancy and training project for the Municipality of The Hague (September 2009-March 2010), guest lectures several municipalities about the influence of EU politics on local governance and how to anticipate on it.

02/2008 - **Boudewijn European Affairs: training, consultancy, research & projectmanagement (Managing Director)**

- Development training "The EU and local/regional authorities" for Segment Groep
- Policy officer (A.I.) for International Policy, European Platform for Dutch Education
- Consultancy report for the Ministry of the Interior and Kingdom Relations, "International quick scan EU training and development for the Public Sector", 32 pages (together with ROI)
- Consultancy report for the Ministry of Foreign Affairs, "European training and competences needs analysis for the public sector, 68 pages (forthcoming)
- Training European Affairs, Academy for Management (June 2009, January 2010 etc.)
- Development simulation game 'Chaos in the Caucasus" for The Hague University of Applied Sciences
- Projectconsultant for Wiarda Beckman Stichting
- EU-consultant/trainer at the Hague University of applied sciences
- EU-guest lecturer Erasmus University, "scenario's for European integration" (September-November 2008, 2009, 2010)
- EU simulations/guest lecturer at several universities/institutions (Erasmus, Maastricht University, UvA, RuG, University of Maastricht etc., Leiden University (Campus den Haag), Amsterdam University College, Roosevelt Academy appr. 25 times a year in total)
- Development of and trainer in Module EU negotiations Twente University (November 2008-January 2009; November 2009-January 2010))
- Strategic EU consultancy and public affairs for various enterprises
- Training "Europe in the heart of the province", Province of South-Holland in co-operation with ROI (Dutch Institute for Public Administration, April-May and October 2009)
- Training "Utrecht in Europe", Municipality of Utrecht (Spring 2009)
- Training "how to negotiate Europe?", Ministry of Trade, Ankara (June 2009)
- Kick-Off Training "Europe & Amsterdam", Municipality of Amsterdam (June 2009)
- Several guest lectures for interest groups, student associations etc etc.

1999-2008 **Senior Fellow and Deputy Head (a.i.) European Studies Programme, Clingendael Institute. Activities are amongst others:**

Trainer

Development of curriculum, content, and learning materials (such as case-studies, simulation games and role-games) and execution various seminars and skills-trainings, both nationally and internationally (ministries, European Commission, NGO's, profit sector, universities etc). As a trainer I focus on the following :

- The (informal) decision-making process in Brussels
- Lobbying in Brussels
- Scenariostudies concerned with the institutional and geographical future of the EU

- The enlargement of the EU and the European Neighbourhood Policy
- European negotiation skills
- Training and skills training for diplomats from EU member states, who will be involved with their country's Presidency of the EU (including: Ireland, Germany, Czech Republic, Slovenia)
- Debating in several fora, guest lectures (foreign) universities, frequent media appearances (television and radio)

Consultant and researcher

- Consultancy projects "towards an effective national interest representation" for both national and international customers (NGO's, ministries, companies)
- Consultancy and training projects in: Romania, Czech Republic, Georgia, Croatia, Lithuania, Slovenia, Serbia, Turkey, Bulgaria, Poland, Germany and Belgium
- Development of a strategic European policy for several (international) ministries and regional authorities, including recommendations for Human Resource Management
- Policy relevant research and several consultancy reports

Strategic Projectmanager/Manager

- Deputy head and acting head (ad interim) European Studies Programme: coaching junior staff and various project teams, varying from 4 to 15 staff, for (ad hoc) training, research and consultancy projects.
- Management of international projects, varying in time from 1 week up to half a year
- Projectmanagement MTEC (Matra Training for European Cooperation) training on Social Affairs Employment for 50 civil servants (3 weeks) from the (candidate) member states of the EU
- Projectmanagement MTEC training "How to Operate in Brussels" (2 weeks) for 100 diplomats/civil servants from the (candidate) member states of the EU
- Projectmanagement of several training modules (3 months) for foreign diplomats
- Projectmanagement EU-module for the "Rijkstrainees" in cooperation with Campusdenhaag.nl
- Responsible for, and initiator of, the development of new initiatives, networks and strategic alliances, both at national and international level

Commercial - Publicist

- Directly responsible for tendering for new projects (national -MFA, EVD, Cross, Ministries-, European -DG Relex, DG Enlargement- and international level -OESO, Worldbank-). Gross turnover at a yearly basis between € 6.00.000,-- and € 1.700.000,--.
- Responsible for the financial management of training programmes, consultancy trajects and other projects
- PR and marketing, media-appearances on national and international TV and radio, guest lecturer for several institutions (Universities, Governments, Ministries, European Commission and Parliament, NGO's, Lobby- and interest Organisations, etc)
- Initiator and Editor in Chief of the *Clingendael Commentaries*, a web based serie with comments on actual international developments
- Several publications, see appendix

1995-1999 Director of Euroschool

Initiator and manager of Euroschool, an independent foundation closely connected to the European Platform for Dutch education. Under the flag of Euroschool the European Platform organized all the education and training activities.

Initiator "European Academy": an one year study for graduates secondary education, with a 3 month programme in Spain, the United Kingdom and the Netherlands and an obligatory stage. Participation costs: € 15.000,-- p.p.

1994-1999 Head of Education and Training, European Platform for Dutch education

Responsible for the development of several training programmes, educational programmes and subsidized projects (by the European Commission). Trainer and project leader in international cooperation and educational projects.

1992-1993 International Liaison Officer, Hanzehogeschool, professional Business University.

Coördinator at the International office: international student exchange programmes. Initiator International Summer University (two weeks for American professors)

1990-1994 Editor magazine OOG TV, Groningen Research and interviews for a weekly tv-magazine and (visiting) guest researcher University of Amsterdam (PhD research), publicist

Professional education

1993-1994 Management course International Business Communication, Academische Opleidingen Groningen

1992-1993 East European Studies and Romanian language, University of Amsterdam

1985-1991 Rijksuniversiteit Groningen, Contemporary history. Final thesis about the regime of Ceausescu in Romania, including field research. Minor subjects: European law, social psychology and economy.

1977-1985 Praedinius Gymnasium Groningen, Gymnasium Bèta

Courses and trainings

- Train the trainer,
- Tendering and networking,
- International negotiations and conflict management,
- Scenario-analysis
- Presentation and debating skills

Member of boards

Member of the Advisory Board of the Segment Groep, <http://www.segment-groep.nl/>

Member of the General Council of Jason International (2001-2006), <http://www.stichtingjason.nl>

Media Several interviews (newspapers, radio, television etc.)

References: available on request

Appendix accompanying the curriculum vitae of Robert Boudewijn: publications

Rob Boudewijn, *The European Neighbourhood Policy: economic and political prospects* (book, forthcoming 2010)

Rob Boudewijn en Donatello Piras, 'Help het Europees Parlement er bovenop', (Help the European Parliament to recover) (September 2009),
<http://www.debatinstituut.nl/Nieuws/Algemeen-nieuws/Help-het-Europees-Parlement-er-bovenop.html>

Rob Boudewijn, 'The perspective of EU membership for the Balkan: a bumpy road?', *European Policies Commentary Series, # 2* (forthcoming)

Rob Boudewijn, 'The EU and Turkey, Turkey and the EU: from crisis to crisis?', *European Policies Commentary Series # 1* (August 2009)

Rob Boudewijn, 'Quo vadis Europe' (May-June 2009),
<http://www.nyenrode.nl/business/topics/europeanaffairs/Pages/QuoVadisEurope.aspx>

Rob Boudewijn, Jan Rood, Louise van Schaik en Mirte van den Berg, 'Nederlandse beleidsvoorkeuren in Europees beleid: idealisme of pragmatisme?', (Dutch policy preferences in European policy making: idealism or pragmatism?, in: *Bestuurskunde* nr 2 (June 2009) p. 20-32

Rob Boudewijn, 'Vijf jaar Europees Nabuurschapsbeleid' (Five years of European Neighbourhood Policy), in: *Openbaar Bestuur* (mei 2009)
http://www.robboudewijn.eu/data/publicatie_vijf_jaar_europees_nabuurschapsbeleid.pdf

Rob Boudewijn & Hans Bossert, 'Snelle toetreding Turkije economische zegen voor Europa' (fast entrance of Turkey is an economic blessing for Europe), in: *Jason Magazine*, March 2009
http://www.robboudewijn.eu/data/publicatie_jason.pdf

Mendeltje van Keulen, Rob Boudewijn, Jurriaan Middelhof, Alfred Pijpers & Jan Rood, 'The Netherlands' in: *EU 27 watch*, September 2008 <http://www.eu-consent.net/content.asp?contentid=1694>

Rob Boudewijn, 'Bulgaarse strafkorting symboolpolitiek', in EBN Nieuwsbrief (September 2008)
<http://www.europesebeweging.nl>

Rob Boudewijn & Janis Emmanouilidis, 'How to proceed after the Irish No?'
Clingendael Commentary # 5, 9 July 2008
http://www.emmanouilidis.eu/publications/2008/2008_after_irish_no.php
http://www.clingendael.nl/publications/2008/20080709_clingendael_commentary_005.pdf

Rob Boudewijn, Evelyn van Kampen en Jan Rood, 'Exploring the scope of the European Neighbourhood Policy', 11 April 2008
http://www.clingendael.nl/publications/2008/20080411_cesp_paper_seminar.pdf

Rob Boudewijn, 'De Europese Unie, Frankrijk en Turkije: een impasse zonder uitweg? (the European Union, France and Turkey: an impasse without a way out?)', *CESP Commentaar 5*, 10 December 2007
http://www.clingendael.nl/publications/2007/20071210_cesp_commentaar_5.pdf

Rob Boudewijn, 'Grenzen aan de groei: kroniek van een vroegtijdige dood? (The borders of further enlargement have been reached?)', In: *Checks & Balances*, December 2007

http://www.clingendael.nl/publications/2007/20071200_cesp_art_boudewijn.pdf

Jan Rood, Thomas Rieu en Rob Boudewijn, 'Van EU-partnerschap tot -lidmaatschap, veel etiketten voor één envelop', (from EU-partnership towards membership: much names for one envelop) in: *Internationale Spectator*, September 2007 http://www.internationalespectator.nl/2007/20070900_is_art_rood.pdf

Rob Boudewijn, 'Premier juicht te vroeg met verdrag', (prime minister claims victory too early with new treaty) in: *Trouw*, 28 June 2007 <http://www.clingendael.nl/publications/?id=6645>

Rob Boudewijn, 'Wie vandaag een ei steelt, steelt morgen een os: Roemenië na toetreding tot de Europese Unie' (who steals an egg today, will steal an cow tomorrow: Romania after the entrance to the EU) , in: *Internationale Spectator*, June 2007

http://www.internationalespectator.nl/2007/20070600_is_art_boudewijn.pdf

Rob Boudewijn, 'Turkije: is het glas half leeg of half vol? (respons)' (Turkey, is the glass half empty or half full?), in: *Internationale Spectator*, April 2007

http://www.internationalespectator.nl/2007/20070400_is_resp_boudewijn.pdf

Rob Boudewijn, 'Leg druk niet telkens eenzijdig bij Turkije' (Do not put the pressure every time at the side of Turkey only), in: *Staatscourant* , 3 January 2007

http://www.clingendael.nl/publications/2007/20070103_cesp_press_boudewijn.pdf

Rob Boudewijn, 'The EU and Turkey, Turkey and the EU: where to go from here?',

20 December 2006 http://www.clingendael.nl/publications/2006/20061222_cesp_online_boudewijn.pdf

Rob Boudewijn, 'De EU en Turkije, Turkije en de EU; hoe nu verder?', 15 november 2006

http://www.clingendael.nl/publications/2006/20061115_cesp_online_boudewijn.pdf

Rob Boudewijn: 'De Europese Unie en Roemenië: is uitstel zinvol?' (The EU and Romania: is postponement useful?), in: *Internationale Spectator*, September 2006

http://www.internationalespectator.nl/2006/20060900_is_art_boudewijn.pdf

Rob Boudewijn, 'Europa, wat is dat?' (Europe, what is that?), in: *Jason Magazine*, August 2006

http://www.internationalespectator.nl/2006/20060900_is_art_boudewijn.pdf

Mendeltje van Keulen en Rob Boudewijn, 'Stuurloos Europadebat: geen Europese Zaken in Balkenende III' (No Europe debate in the government Balkenende III), in: *Staatscourant*, 26 July 2006

<http://www.clingendael.nl/publications/?id=6306>

Rob Boudewijn, 'EU zit omhoog met toelating Roemenië' (EU confused about the entrance of Romania), in: *Trouw*, 23 May 2006

<http://www.clingendael.nl/publications/?id=6225>

Rob Boudewijn, 'Quo Vadis Europa?', in: *Testbeeld Europa*, 31 March 2006

<http://www.brusselstemt.nl/>

http://www.clingendael.nl/publications/2006/20060331_cesp_online_boudewijn.pdf

Louise van Schaik en Rob Boudewijn, 'Grondwet: raadpleeg kiezer opnieuw over Europa' (Constitution: ask the voter again about their opinion), in: *Trouw*, 15 February 2006
<http://www.clingendael.nl/publications/?id=6513>

Rob Boudewijn en Jan Rood, 'NEEderland ontLEED' (Dutch sorrow about the No vote during the referendum), in: *Jason Magazine*, October 2005
http://www.clingendael.nl/publications/2005/20051000_cli_art_boudewijn-rood.pdf

R. Boudewijn en M. van Keulen, 'Op zoek naar de wortels van NEEderland' (The source of the No vote in the Netherlands), in: *Openbaar Bestuur*, October 2005
http://www.clingendael.nl/publications/2005/20050800_cesp_art_boudewijn_keulen.pdf

Mendeltje van Keulen en Rob Boudewijn, 'Waar houdt "Europa"op? : over de grenzen van Europa' (Where does Europe ends? About the borders of Europe), in: *Internationale Spectator*, July-August 2005
http://www.internationalespectator.nl/2005/20050700_is_art_vankeulen.pdf

R. Boudewijn, 'Nee van vandaag stoelt op afkeur en wantrouwen' (No of today based on distrust), in: *Trouw*, 1 June 2005 <http://www.clingendael.nl/publications/?id=5896>

R. Boudewijn en M. van Keulen, 'Referendum over Europa is vlees noch vis: de Europese Grondwet' (referendum about constitution not useful, no fish nor meat), in: *Trouw*, 5 February 2005
<http://www.clingendael.nl/publications/?id=5806>

Rob Boudewijn en Peter van Grinsven, 'Geloofwaardigheid boven sentimenten' (Credibility over sentiments, the case of Turkey), in: *Internationale Spectator*, September 2004
http://www.internationalespectator.nl/2004/20040900_is_art_boudewijn.pdf

Mendeltje van Keulen en Rob Boudewijn, 'Roemenië: te laat en te langzaam (repliek)' (Romania: too late, too slow), in: *Internationale Spectator*, September 2004
http://www.internationalespectator.nl/2004/20040900_is_repl_vankeulen.pdf

Rob Boudewijn en Mendeltje van Keulen, 'Roemenië: het te korte decennium tot 2007' (Romania: the decennium to 2007 is too short), in: *Internationale Spectator*, March 2004
http://www.internationalespectator.nl/2004/20040300_is_art_boudewijn.pdf

R. Boudewijn, 'Haalt Roemenië 2007?' (Will Romania be ready in 2007?), in: *Jason Magazine*, nummer 1 2004 http://www.clingendael.nl/publications/2004/20040101_cli_art_boudewijn.pdf

Rob Boudewijn en Peter van Grinsven, 'Islam maakt Turkije niet minder Europees' (Islam makes Turkey not less European), in: *Trouw*, 10 February 2004 <http://www.clingendael.nl/publications/?id=5266>

Rob Boudewijn en Mendeltje van Keulen, 'Het EU-referendum als paard van Troje' (The EU-referendum as an Trohjan horse), in: *Staatscourant*, 10 December 2003
<http://www.clingendael.nl/publications/?id=5275>

Rob Boudewijn (ed.) *Een nieuw Marshall plan voor Europa?* (Alkmaar 1998)

Rob Boudewijn, *Het Finse onderwijssysteem* (Alkmaar 1997)

Aside from the above also approximately 25 book reviews written for various periodicals